John F. Kennedy, Memorandum for Vice President, 20 April 1961, Presidential Files, John F. Kennedy Presidential Library, Boston, Massachusetts.

This memorandum led directly to the Apollo program. By posing the question "Is there any . . . space program which promises dramatic results in which we could win?" President Kennedy set in motion a review that concluded that only an effort to send Americans to the Moon met the criteria Kennedy had laid out. This memorandum followed a week of discussion within the White House on how best to respond to the challenge to U.S. interests posed by the 12 April 1961 orbital flight of Yuri Gagarin.
MEMORANDUM FOR

VICE PRESIDENT

In accordance with our conversation I would like for you as Chairman of the Space Council to be in charge of making an overall survey of where we stand in space.

1. Do we have a chance of beating the Soviets by putting a laboratory in space, or by a trip around the moon, or by a rocket to land on the moon, or by a rocket to go to the moon and back with a man. Is there any other space program which promises dramatic results in which we could win?

2. How much additional would it cost?

3. Are we working 24 hours a day on existing programs. If not, why not? If not, will you make recommendations to me as to how work can be speeded up.

4. In building large boosters should we put out emphasis on nuclear, chemical or liquid fuel, or a combination of these three?

5. Are we making maximum effort? Are we achieving necessary results?

I have asked Jim Webb, Dr. Weisner, Secretary McNamara and other responsible officials to cooperate with you fully. I would appreciate a report on this at the earliest possible moment.